

# APPENDIX B

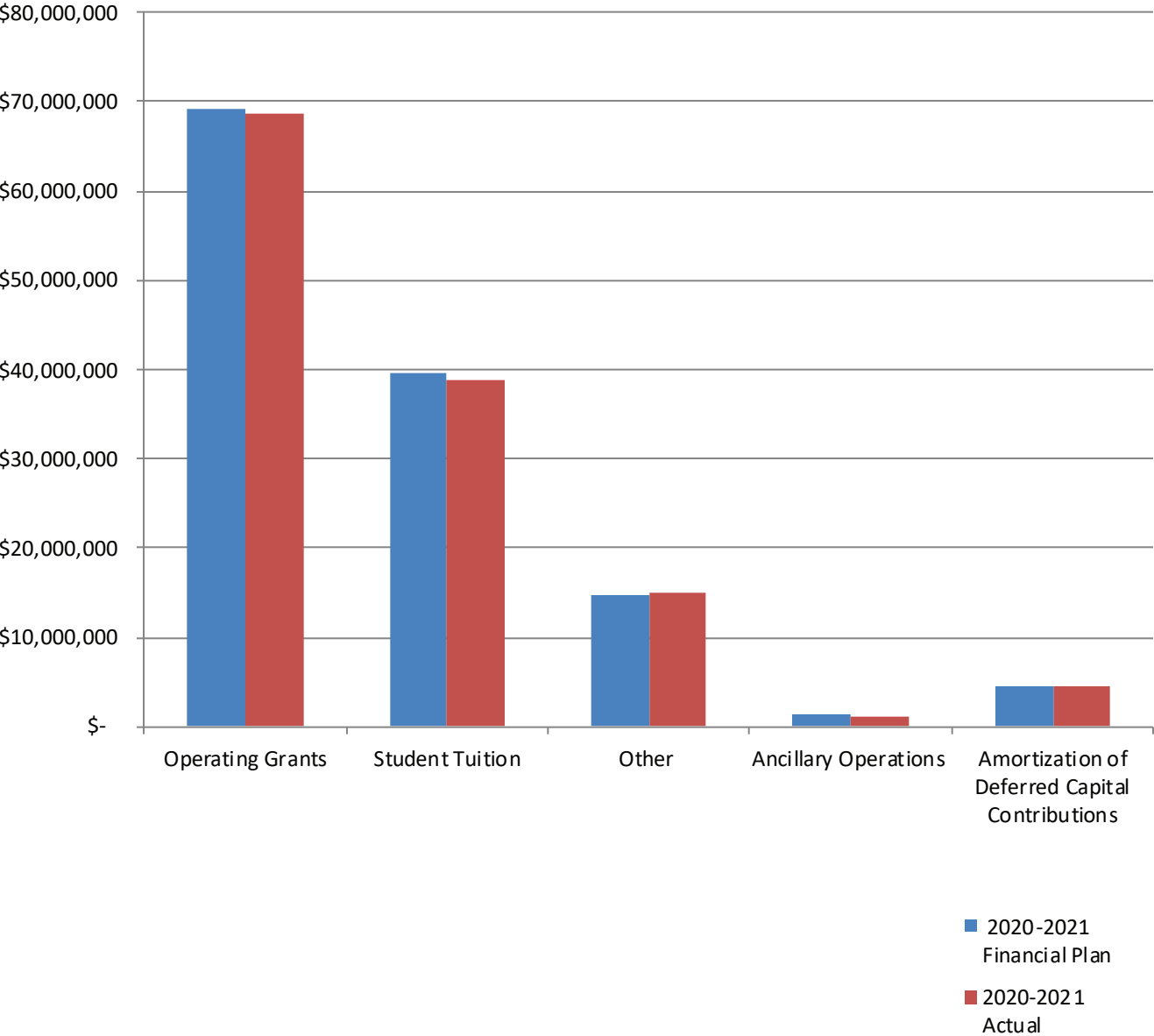
## Analysis of Fleming's Financial Performance

### COMPARISON OF REVENUES & EXPENSES

	2020-2021 Financial Plan	2020-2021 Actual	2019-2020 Actual
<b>REVENUE</b>			
Operating Grants	\$69,230,264	\$68,641,863	\$50,257,592
Student Tuition	39,527,302	38,810,182	57,766,447
Other	14,644,210	14,913,148	21,064,293
Ancillary Operations	1,339,427	1,114,339	5,639,281
Amortization of Deferred Capital Contributions	4,385,812	4,478,093	4,498,764
	129,127,015	127,957,624	139,301,140
<b>EXPENDITURES</b>			
Salary, Wages and Benefits	\$80,481,458	\$80,310,544	\$87,069,974
Service and Supplies	25,354,454	19,014,765	28,297,606
Utilities, Maintenance and Taxes	8,739,619	9,292,755	10,729,327
Other Expense	17,487,066	15,037,964	3,449,551
Amortization of Capital Assets	8,076,329	7,662,653	7,573,732
	140,138,926	131,318,681	137,120,190
<b>Excess of revenue over expenditure</b>	<b>\$(11,011,911.00)</b>	<b>\$(3,361,056.89)</b>	<b>\$2,180,950.0</b>

# Analysis of College's Financial Performance

## COMPARISON OF REVENUES - 2020-2021 BUDGET TO ACTUAL



# Analysis of College's Financial Performance

## COMPARISON OF REVENUES - 2020-2021 BUDGET TO ACTUAL

